



2016-2017 Annual Report

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Council Profile

The District Council of Grant is the most southern local government area in South Australia.

Situated on the south east coast of the Limestone Coast, it is bounded to the south and southwest by the Southern Ocean, the Victorian Border to the east and the Wattle Range Council to the north and northwest. The Council encircles the local government area of the City of Mount Gambier. The Council is predominantly rural with a number of small townships. Our population was 8,203 (as at 2016 census) and covers an area of 1,898 square kilometres.

The area contains some of the richest and most productive agricultural land in South Australia. Dairying, beef and sheep production, horticulture, wool, seed and grain production are the predominant agricultural activities. The fishing industry, in particular the southern rock lobster industry is a significant factor in the economy of the area. Port MacDonnell is acknowledged as the “Southern Rock Lobster Capital of Australia”.

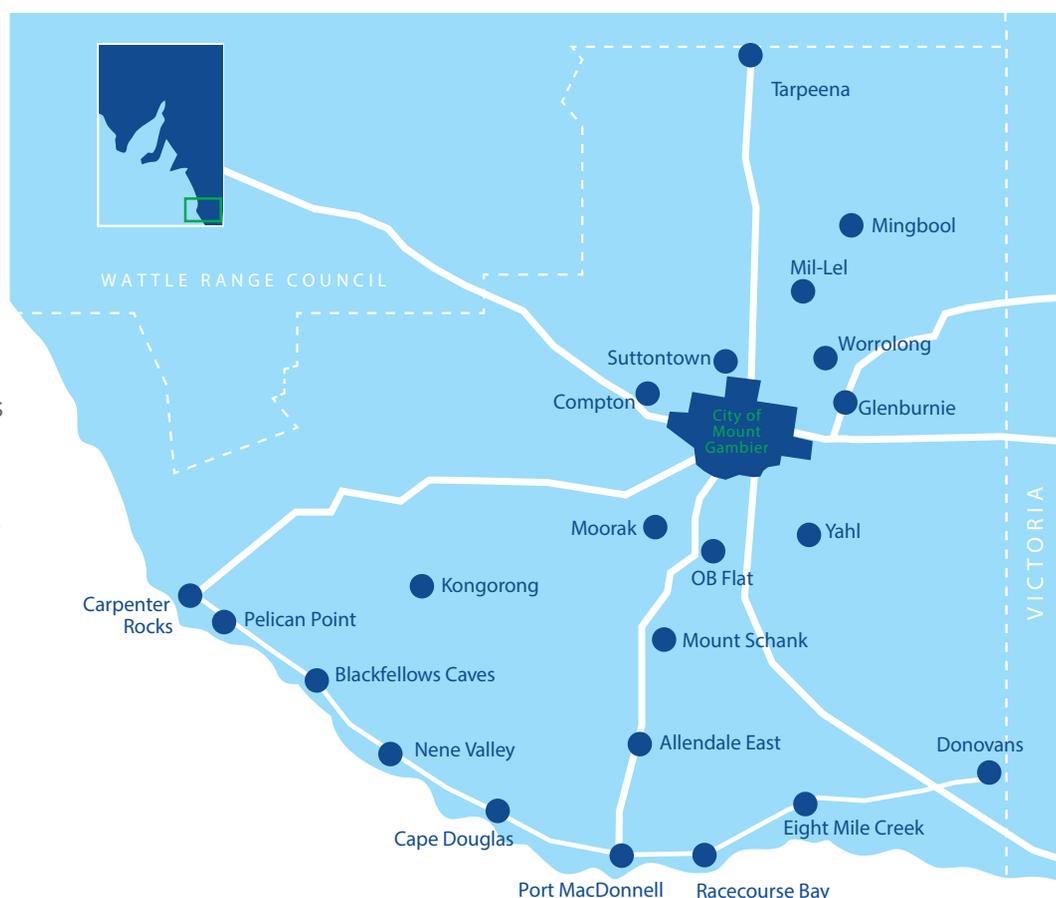
Forestry production and related secondary industries of logging and milling are major economic and employment generating activities.

The District Council of Grant is home to the Mount Gambier Wine Region which is Australia’s newest official wine appellation, producing quality cool climate wines.

Features such as the spectacular coastline and the natural and built heritage, including Canunda National Park, Lake Bonney, and Piccaninnie Ponds and Ewens Ponds, and exceptional cave diving opportunities make the area a popular and growing tourist destination and a recreational playground for local, national and international visitors.

The District Council of Grant is a diverse collection of townships and communities and we value the different approaches, opinions, and expectations from our communities.

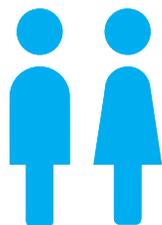
The Council provides a range of support and development services as well as administrative and regulatory functions to improve the quality of life for all people who live, work, do business, enjoy leisure and visit the community and its environs.



Council Profile

COUNCIL DEMOGRAPHICS

POPULATION
8,203



MALE FEMALE
4,507 3,690
55% 45%

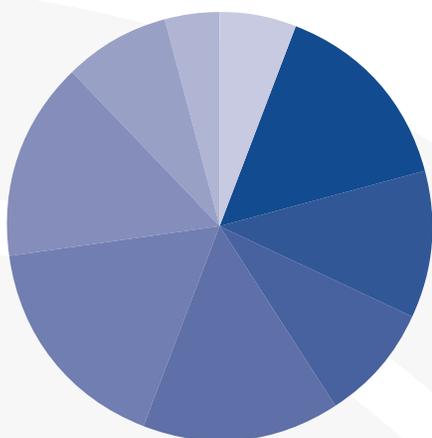
AVERAGE PEOPLE
PER HOUSEHOLD
2.6



4.4%

POPULATION GROWTH

POPULATION
BREAKDOWN BY AGE



- 0-4 yrs, 5%
- 5-14 yrs, 14%
- 15-24 yrs, 10%
- 20-24 yrs, 4%
- 35-44 yrs, 13%
- 45-54 yrs, 17%
- 55-64 yrs, 15%
- 65-74 yrs, 11%
- 75 yrs +, 5%

MEDIAN
MORTGAGE
REPAYMENT (\$/MONTH)



1,300

160
MEDIAN
RENT
(\$/WEEK)

MEDIAN
HOUSEHOLD
INCOME
(\$/WEEK)

1,383

NUMBER OF
PRIVATE
DWELLINGS
2,715



80.9%
INTERNET
CONNECTION



Council Profile

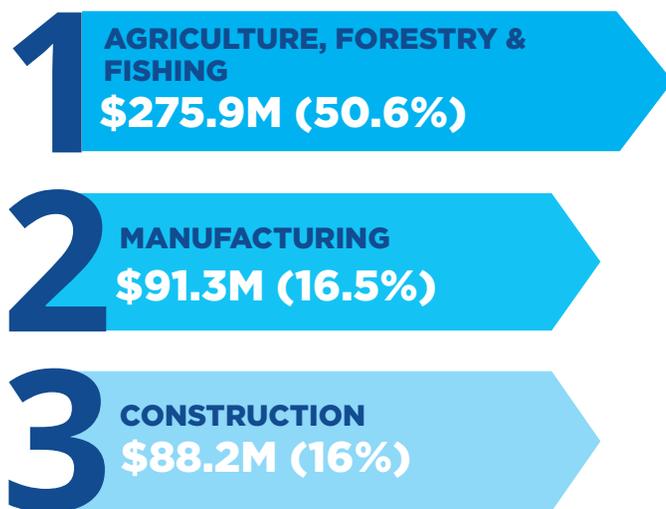
ECONOMIC PROFILE

GROSS REGIONAL
PRODUCT
\$312M

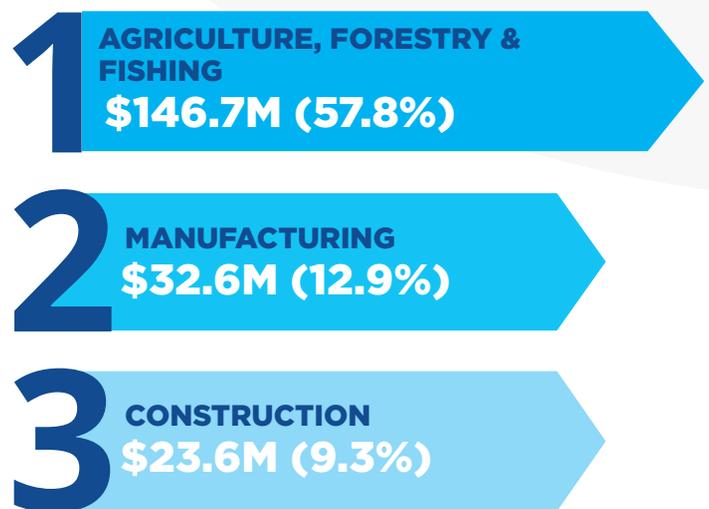
TOTAL OUTPUT
\$552M

758
REGISTERED
BUSINESSES

TOP 3 INDUSTRIES BY OUTPUT



VALUE ADDED BY INDUSTRY - TOP 3



TOTAL VALUE ADDED
ALL INDUSTRIES
\$253.7M

ESTIMATED NUMBER
OF LOCAL JOBS
1,915



\$282.7M
TOTAL EXPORTS

(DOMESTIC & INTERNATIONAL)
AGRICULTURE, FORESTRY
AND FISHING 74.7%
MANUFACTURING 21.9%

Mayor's Message



Richard Sage
MAYOR

Another year has passed and Council has continued to strive to meet our obligations and community expectations. Thank you to all the other Elected Members and Council Staff as well the volunteers who work selflessly to serve our community.

REFLECTIONS AND ADVOCATING FOR THE PEOPLE WE SERVE

South East Community Legal Service

We have held meetings with the Attorney General, the Hon John Rau MP, and discussed concerns with the change to service level and provisions. He has assured us that the new call centre system would work and it comes from the need to change after 20 years. Council has scheduled another meeting with the Minister to consider how the new look system is working.

Dairy Farmers/Dairy Investment

Our farmers continue to work from a low base with milk prices tied to overseas commodity prices fluctuating on a daily basis.

They continue to struggle to make ends meet and pay off debt. Quite a number of farms are on the market with a few changing hands and those who have had enough seeking another lifestyle. Domestic prices at supermarkets for milk, cheese, butter are good but are not reflected in the price paid at the farm gate. Council's Economic Development Advisor continues to work with Wattle Range Council to work on finding surety for our producers and seek inward investment to invest in the industry.

Rescue Services Sea and Surf

Council continue to work with the South Australian Police, SES and the professional fisherman to work towards a goal of having a surf/sea rescue set up at Port MacDonnell to service the coastline. Community support and drive is required along with State Government financial support. The first step towards having appropriate processes for callouts has commenced with Superintendent Grant Moyle coordinating contact details of boats and skippers along the coast to stream live call outs.

COMMUNITY EVENTS AND ORGANISATIONS SNAPSHOT

Australia Day

This years family event was held at Port MacDonnell with Mr John Cahill as the Australia Day Ambassador. Mrs Poppy Howe accepted the Community Event Award on behalf of the Tarpeena Cancer Support Group; and Mr Garry Talbot was awarded Citizen of the Year for his many years with the CFS. Congratulations to other nominees and the Port MacDonnell Football Club for a successful event.

Volunteers

The District Council of Grant recognises the hundreds of hours that many of our volunteers commit to our community each year. The commitment to detail and the work undertaken should not be underestimated and is why rural councils' succeed and prosper. Thank you on behalf of the community we represent and you assist.

Mayor's Message

Mil-Lel Show

I was honoured to once again open the Mil-Lel Show. The Council sponsors the Show which is a great low cost family fun day with the Show growing in stature and reputation year on year.

Bayside Festival

In March 2017 the Bayside Festival Committee once again produced a very successful event with numbers over 5000 for the day. The Crayfish Café once again was a huge success. Thank you to the Committee and Theresa Moulden who has always been an outstanding coordinator.

Generations in Jazz

Numbers for this world class event are growing each year. Thank you to the hundreds of volunteers that help out over the weekend to make it a successful festival putting the region on the jazz calendar.

RSL Sub Branch - ANZAC Day

Another wonderful group that put on an amazing Dawn Service. As the sun came up over the Southern Ocean we began a very touching ANZAC Day Service. Congratulations to all involved. If you haven't been, come and remember those who gave the supreme sacrifice for us.

Ambassadors

The French backpackers have continued on their journey thanks to the Australian spirit of mateship shown to them by the local farmers and community that helped protect, and pay them for their labour. They were able to buy a car and continue to work their way around Australia with fond memories and friendships formed for life.

Infrastructure Projects

The Mount Gambier Airport application for Federal funding was unsuccessful for this round. State funding has been secured and was just over \$4.1 million to help extend the runway and do some work on the Terminal. Council plans to resubmit an application to the Federal Government in the next call.

Council continues to advocate and work with our community to make our region and district the best it can be. The issues mentioned in the Annual Report are only a fraction of work we have undertaken on your behalf. I commend the report to you as a reflection of Council's actions.

Richard Sage
MAYOR



Chief Executive Officer's Message



Trevor Smart
CHIEF EXECUTIVE OFFICER

The 2016-2017 financial year continued to see Council focus on delivering projects and outcomes against our adopted plans. These plans provide for a strategic and long-term roadmap on what is important, how we aim to achieve our objectives, and how we pay for projects and services from a financially sustainable perspective. Our guiding principles, aims and objectives are generally focussed from:

- Strategic Management Plan 2016-2020.
- 10 Year Long Term Financial Plan.
- 10 Year Asset Management Plans.
- Port MacDonnell Masterplan.
- River and Coast Masterplan.
- Tarpeena Community Plan.

Significant projects and outcomes have been achieved this financial year as outlined within the Annual Report.

The Mount Gambier Airport and Mount Gambier and District Saleyards are of significant regional and economic value to our Council and region – and these two areas of operations continue to be given high priority for planned upgrades, service improvements, and value adding opportunities for our region.

Our approach to community engagement continues to evolve with a move away from our traditional 'township meetings' to a more informal community engagement approach within identified towns and communities – and I believe that these have been viewed positively by those attending, and hopefully provides our residents and Council with improved information on what is needed from a more strategic basis within our communities.

Community Development remains critical to us, as our many and varied community organisations, sporting clubs, volunteers, play a significant and important role for the community and individuals. We continue to provide support through various funding programs, volunteer programs, Youth on Wheels (previously Geared2Drive), events, and advice and assistance where possible.

One of Council's significant roles continues to be to advocate to State and Federal Governments on the many and varied issues that arise during the year, and we, along with our community and regional partners, often have a high sense of frustration with an Adelaide centric approach to equity of funding, and services delivery to regions.

I would like to thank the Mayor, Councillors and staff who continue to demonstrate a high level of ownership and commitment to improving our Council and community. A thank you also to the various community groups and individuals who assist and advise Council of what is important to you, and how we can assist in delivering projects and services that meet your expectations.

Trevor Smart
CHIEF EXECUTIVE OFFICER

Strategic Management Plan 2016-2020

The Strategic Management Plan 2016-2020 guides Council's direction and actions.

The Strategic Management Plan is available from Council's website and offices.

GOAL 1 PHYSICAL INFRASTRUCTURE IS IMPROVED & DEVELOPED

Outcomes

- Improved roads & infrastructure, transport links, footpaths and walking/cycle trails
- Improved public spaces
- Improved regional infrastructure (including non-council infrastructure)
- Improved Airport infrastructure and services
- Improved Mount Gambier Saleyards infrastructure and services
- Improved marine infrastructure

GOAL 2 ECONOMIC DEVELOPMENT OPPORTUNITIES PURSUED & PROMOTED

Outcomes

- Growth of new and existing industries and businesses
- Increased tourism
- Existing events supported and new events developed
- Land developed to meet future needs and demands

GOAL 3 COMMUNITY DEVELOPMENT & SUPPORT

Outcomes

- Improved and accountable partnerships and services provided by other stakeholders

- Effective and improved community development programs
- A safe and vibrant community

GOAL 4 STRONG LEADERSHIP, MANAGEMENT & DELIVERY OF TRANSPARENT COUNCIL SERVICES

Outcomes

- Effective communication and consultation with the community and regional partners
- Effective Council management and business systems
- Effective regulatory services
- Effective support and services to Elected Members
- Effective partnerships with stakeholders

GOAL 5 SUSTAINABLE USE, ACCESSIBILITY & PLANNED USE OF OUR NATURAL & BUILT ENVIRONMENT

Outcomes

- Alternative energy solutions and opportunities explored
- Improved and continued public access to our natural environs (parks, coast, marine parks)
- Sustainable approach to coastal protection strategies
- Sustainable Community Waste Management Systems implemented and maintained
- Sustainable Waste Management Services

Our Vision & Mission

OUR VISION

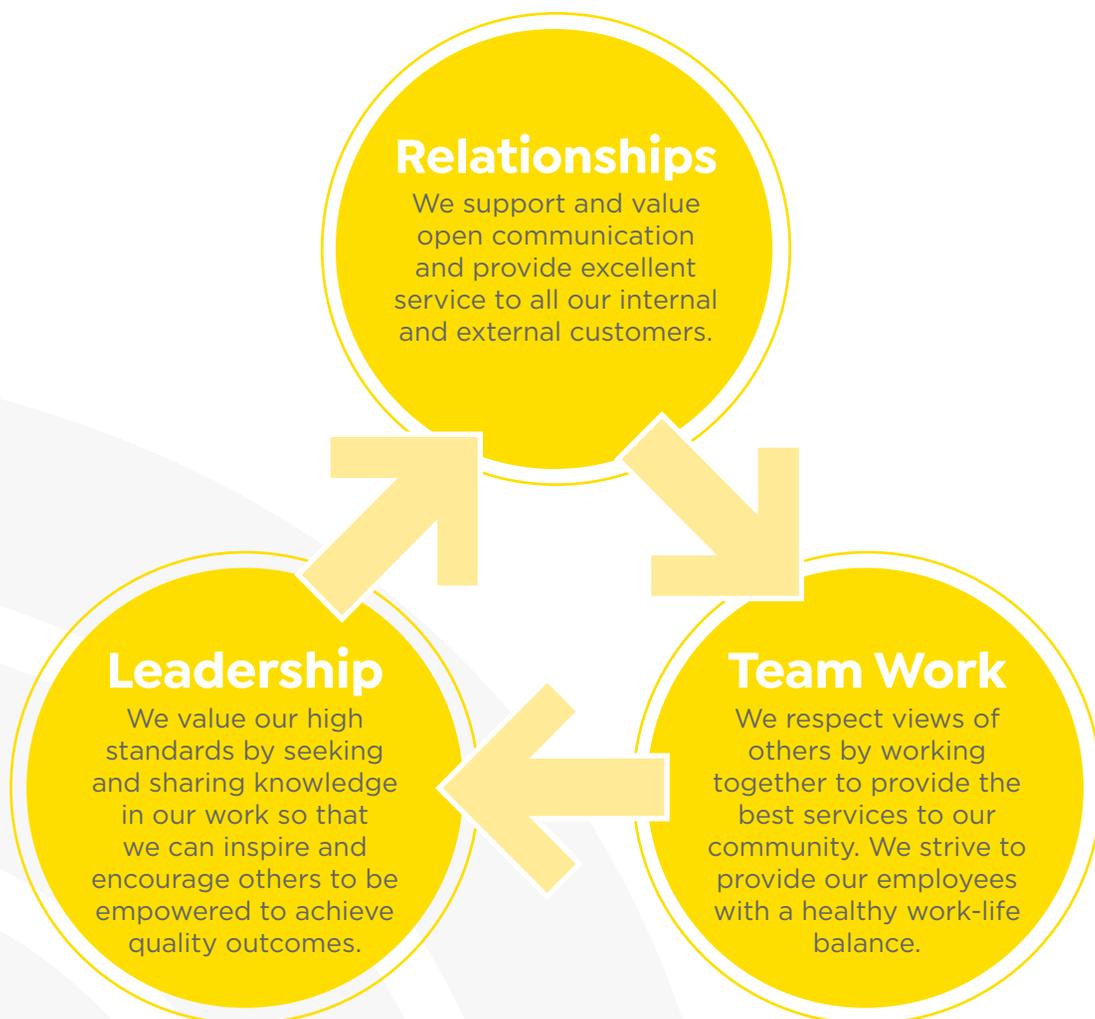
A progressive and caring Council, providing responsible leadership, sustainable development and cost effective quality services.

OUR MISSION

To provide a range of services which meet the environmental, social and economic needs of our community.

OUR VALUES

Three core values underpin how we approach the delivery of outcomes of the Strategic Management Plan.





Physical Infrastructure Is Improved & Developed

GOAL 1 Physical Infrastructure Is Improved & Developed

ROADS

Special Local Roads Program funding was received to undertake the reconstruction of a 2.2km section of Piccaninnie Ponds Road which was completed in December 2016 at a cost of \$300,000. Funding of \$150,000 was received, with the remainder contributed by Council.

Council's 10 Year Roadworks Program commits to sealing and kerbing at least one street per year in the districts townships. In accordance with this program a 1.6km section of Lower Nelson Road was reconstructed and resealed. In 2016-2017 Council completed kerbing and water channel construction to Atkins Street, Donovans, a section of Dry Creek Road, a section of Waring Street West, Tarpeena; a 230 metre section of Hay Terrace, Kongorong; and a 300m section of Carpenter Rocks Road were also kerbed and channelled.

As part of Council's commitment to maintenance of the unsealed road network sections of roads have been re-sheeted. This included Kentish Road, Settlers Road, Stony Flat Road, Wireless Road East, Chambers Road, Evans Road, Quarry Road, Sisters Road, Grundys Lane, Racketts Road, Border Road, Clezy Road, Vickery Road, Norman Road, Ridge Road and Ponda Road. In April 2017 a section of Bookey Street, Port MacDonnell was paved.

In April 2017 the existing landing at Donovans was demolished and replaced with a more functional floating pontoon at a total cost of \$121,350. Fifty percent of the cost was funding provided by South Australian Boating Facility Advisory Committee.

To ensure the comfort of summer holiday visitors to Port MacDonnell approximately 1500m³ of seaweed was removed from the foreshore along Sea Parade, water meters were lowered to improve the appearance of the foreshore; along with the retiling of shower areas of the main amenities block at the Port MacDonnell Caravan Park.

MOUNT GAMBIER AIRPORT

In February 2017 Council lodged an application for funding under the Federal Government's Building Better Regions Fund for the redevelopment of the Airport to cater for current and future demand from a passenger and air-freight capacity with the aim of furthering the development of the region and boosting economic activity.

The South Australian Government has committed a total of \$4.036m towards the \$9m project which involves lengthening and strengthening the main runway and taxiway, and the establishment of a new parking apron to accommodate heavier aircraft and to better cater for fire-fighting aircraft. The proposed redevelopment project includes provision of increased aircraft capability for charter and general aviation services and additional runway lighting with improved back-up electrical facilities.

Council continues to progress the redevelopment of the Mount Gambier Airport with a number of infrastructure upgrade options which are mainly dependent on the level of partnership funding, and demand for services to and from the Airport. Maintenance continued with the repainting of all the airside line marking which included three runways, four taxiways, two aprons as well as aircraft parking bays.



GOAL 1 Physical Infrastructure Is Improved & Developed

The final section of the extensive underground drainage system, which was originally laid down in World War II, has been repaired. A stand of old trees have been removed with the area to be redeveloped into parking for vehicles associated with car rental companies.

With the Royal Flying Doctor Service landing in Mount Gambier over 500 times a year an auto-gate was installed with grant assistance of \$27,570 from the State Government's "Support Regional Aviation" fund. The auto gate has increased efficiency of patient transfers to and from the Royal Flying Doctor Service aircraft; and has also allowed better access for the police and fire emergency services.

The Airport again hosted the Royal Flying Doctor Service fundraiser, 'Dinner at the 'Drome' with the event successfully raising in excess of \$7,000.

MOUNT GAMBIER AND DISTRICT SALEYARDS

The Mount Gambier and District Saleyards is located on the Princes Highway at Glenburnie and operates sale days each Wednesday. The Mount Gambier and District Saleyards offers eight selling agents, and is European Union Prime Eligible.

There has been a decrease in cattle sales of approximately 14% from 2015-2016, while sheep and lamb sales have increased 14%. The stock value sold at the Saleyards was just over \$134M for the 2016-2017 financial year. Indirectly the Saleyards assists eight agents, many local livestock transporters and over 100 producers. Many other businesses and industries within the Limestone Coast indirectly benefit from the Saleyards with further value adding and the multiplier effect of the income spend by producers.

Projects undertaken during 2016-2017 included the upgrading of Saleyard computers; upgrading of Livestock Exchange System software; replacement of three sheep ramp hoists; the installation of safety and general signage and the commencement to implement the action list from the Saleyards audit.



78,787 CATTLE
(NOT INCLUDING CALVES)
WERE SOLD AT THE MOUNT
GAMBIER & DISTRICT SALEYARDS
IN 2016-2017

165,058

SHEEP AND LAMBS
WERE SOLD AT THE
MOUNT GAMBIER & DISTRICT
SALEYARDS IN 2016-2017



THE STOCK VALUE SOLD AT THE
SALEYARDS WITHIN THE DISTRICT COUNCIL
OF GRANT WAS JUST OVER
\$134 MILLION
FOR THE 2016-2017 FINANCIAL YEAR

GOAL 1 Physical Infrastructure Is Improved & Developed

The Saleyards continue to focus on listening and working cooperatively with all stakeholders of the Saleyards facility to ensure that everyone prospers and the Saleyards reputation and image is known, trusted, respected and valued by all as the place to sell livestock in the Limestone Coast as well as Western Victoria.

Focussing on core strategies from the Strategic Management Plan 2016-2020 continues by developing, reviewing, and implementing the Mount Gambier Saleyards Master Plan and Asset Management Plan; retention and attraction of business to the Saleyards; and pursuing funding partnerships for infrastructure improvements and opportunities for the Saleyards.

MASTER PLAN IMPLEMENTATION

Council has completed Master Plans for Port MacDonnell; River and Coastal Communities; and Tarpeena. These Master Plans provide urban design frameworks for public spaces within these towns and communities. The numerous and varied projects in these Master Plans are to be implemented by Council and the community over a number of years.

Town Entrance Statements

Council completed the design concepts for town and community entrance signs, which included consultation with local communities. Town entrance statements were completed for Cape Douglas and Nene Valley.

As part of the ongoing implementation of the River and Coastal Communities Urban Design Framework and Master Plan entrance signage has been installed at Cape Douglas and Nene Valley as well as a parking area being constructed along Height Drive, Blackfellows Caves.

Donovans Landing

Grant funding was secured to upgrade and extend the river landing at Donovans with the construction of the new landing taking place in April 2017.

Port MacDonnell Waterfront Design Works

Port MacDonnell Master Plan Projects have continued to progress and in February 2017, Council applied for “Places for People” grant funding to support The Waterfront Project (Stage 1) and were awarded \$585,000 in funding through the Department of Planning, Transport and Infrastructure in June 2017. The project is planned to be delivered over two major stages, with Stage One covering the boardwalk, refurbished toilets, new vegetation, jetty plaza, information shelter, public art and upgraded carpark. Draft documentation for Stage 1 has been scheduled to be delivered early September 2017 with the final documentation to be delivered mid-late September 2017.

Community Engagement

Council conducted further informal community visits at Tarpeena in October 2016, and at Port MacDonnell in December 2016, to primarily discuss and update the community on the status of the projects associated with the Tarpeena and the Port MacDonnell Master Plans.

These community visits followed other previous visits to both Donovans and Carpenter Rocks. Other similar informal visits are planned to be held at other towns and communities in the Council area.



GOAL 1 Physical Infrastructure Is Improved & Developed

Boat Ramp Facilities

New improved boat ramp facilities have been constructed at Port MacDonnell and Blackfellows Caves. The boat ramps are significant marine infrastructure facilities for use by the local community and visitors, and will require future ongoing maintenance and repair work over many years. Ticket machines are installed at the boat ramps requiring users to pay a small fee, to assist in raising revenue for future maintenance costs.

Science, Technology, Engineering and Maths Projects

Council has engaged and developed a partnership with the Department of Education and Child Development in the delivery of STEM (Science, Technology, Engineering and Maths) projects in the District. On behalf of Council, Allendale Area School have developed a vegetation plan for the Port MacDonnell Foreshore. Primary Schools in the Blue Lake Partnership have also begun working with Council staff to look at ways of exploring and commemorating the World War II history of the Mount Gambier Airport.





Economic Development Opportunities Pursued & Promoted

GOAL 2 **Economic Development Opportunities Pursued & Promoted**

PORT MACDONNELL AND ENVIRONS DEVELOPMENT PLAN AMENDMENT

Council commenced the preparation of the Port MacDonnell and Environs Development Plan Amendment (DPA) in March 2013. The proposed amendments for Port MacDonnell were originally included in an earlier DPA, but were removed by the Minister for Planning who required a separate more detailed investigation for Port MacDonnell.

The DPA proposed to amend the Council's Development Plan to provide for future growth of Port MacDonnell so as to cater for orderly, proper and sustainable long-term expansion of zoned areas of the township. The Minister for Planning agreed to allow Council to prepare the DPA on 19 January 2016, following various changes/amendments, and did not allow Council to include any rural living development in the DPA.

The Minister for Planning approved the Amendment (Part 1) on 26 June 2017, which is to come into operation on 4 July 2017. The Minister for Planning also agreed to exclude (split) from this Amendment (Part 1), being that land around the Lighthouse at Cape Northumberland, which is to now be the subject of a separate Amendment (Part 2).

INDUSTRIAL LAND REVIEW AND MASTER PLAN

Council commenced an Industrial Land Review and Master Plan (Stage 1) for the whole of the Council area during early 2016, which was to be undertaken over two financial years. An outcome of the Industrial Land Review and Master Plan may be the preparation of an Industry DPA, as Stage 2 of the project.

The Review and Master Plan will guide the future zoning of land for industrial purposes, and future sustainable industrial development activity within the Council area over the next 10-15 years. The project is intended to positively shape future directions for industrial development and growth within the Council area.

The development of an industry Master Plan and industrial land strategy is an important element in ensuring, as far as possible, that the industrial land supply is adequate for future needs.

Council has not proceeded to undertake the preparation of the subsequent Industry DPA. The Department of Planning, Transport and Infrastructure has advised Council that the Minister for Planning will not agree to any new DPA's given the commencement of the new Planning, Development and Infrastructure Act 2016, and the changes from the current Development Plan to the new Planning and Design Code. Council will seek to amend the Code in the future to generally incorporate the recommendations from the Industrial Land Review and Master Plan.

ECONOMIC DEVELOPMENT FRAMEWORK

In December 2016, Council adopted its Economic Development Framework 2016-2019 which will guide Council's economic development efforts for the next three years, based on four focus areas:



GOAL 2 Economic Development Opportunities Pursued & Promoted

- Understanding the Economic Environment
- Investment Attraction and Facilitation
- Supporting Business Development
- Policy and Planning supporting Economic and Community Development.

The plan identifies economic development actions going forward, in-line with Council's Strategic Management Plan goals.

In November Council hosted a delegation of business interests from Hebei Province in China, together with members of the Australia China Commercial Association. Considerable interest was shown by the delegation in the region's products and investment opportunities which are being further pursued.

TOURISM

Council provides advice to local tourism operators and community groups on tourism issues including promotional opportunities and preparation of promotional materials, event procedures and requirements, and also promote coastal and local heritage areas and activities including cave diving, Mount Schank, Piccaninnie and Ewens Ponds.



Advertising and promotion is undertaken in the South Australian Tourism Commission Limestone Coast Official Visitor Guide and other locally produced tourism guides in the Limestone Coast, as well as on a number of Council hosted websites. Council operates a Visitor Information Outlet at its Port MacDonnell Community Complex, which is open to the public seven days a week, incorporating the Port MacDonnell and District Maritime Museum, and has hosted a number of exhibitions for visitors to view free of charge in the Gallery.

Council is a member of the Limestone Coast Local Government Association Tourism Management Group. The group was formed in 2016 and makes recommendations to the Limestone Coast Local Government Association on matters relating to tourism, the development of tourism and the future of tourism in the Limestone Coast.

EVENTS

2016 Tour of the Great South Coast Cycling Classic

Council once again supported the 2016 Tour of the Great South Coast Cycling Classic, a National Road Series event. Stage 3 held on Thursday 11 August 2016, consisted of a distance of 137.6kms with six sprints and one hill climb, commenced and finished at Port MacDonnell. The course went via Allendale East, Pelican Point, Carpenter Rocks, Blackfellows Caves, Blue Lake Golf Links, Donovans, Brown Bay, Riddoch Bay, and Racecourse Bay. The prestigious championships attracted interstate and international competitors and promoted our region through news coverage. Cycling has been recognised as a growing tourism market and health initiative, and Council will continue to support the Tour of the Great South Coast in August 2017.

GOAL 2 Economic Development Opportunities Pursued & Promoted

Council continued to support community events including Generations in Jazz, Port MacDonnell Bayside Festival, and the inaugural Kongorong Rodeo.

2017 Australia Day Awards and Celebration

Over 500 people celebrated the event at Port MacDonnell. The free family focused event featured live music by the Mount Gambier City Band, and a rendition of the National Anthem was performed by 2016 Young Citizen of the Year, Maddy Murdoch. Vehicles from two local car clubs were displayed, a jumping castle and the Port MacDonnell Lions Club merry-go-round were also features of the event.

Three people undertook their Australian Citizenship Ceremony at the event, and Australia Day Ambassador, Mr John Cahill, assisted with the presentation of Australia Day Awards. The Tarpeena Cancer Support Group were awarded Community Event of the Year Award and Mr Garry Talbot was named Citizen of the Year. The District Council of Grant's Deputy Mayor, Cr Brian Collins, was also honoured with the prestigious Order of Australia Medal.



Australia Day

L-R: Member for Barker, Mr Tony Pasin, MP, Mrs Poppy Howe (representing the Tarpeena Cancer Support Group – Community Event of the Year Award), Mr Ashley Hartwig, Mrs Gweneth Hartwig, Mr Garry Talbot (Citizen of the Year), Mr Roger Whitty, Mrs Grace Gilmore and Mayor Richard Sage.





GOAL 3

Improved Community Services Delivered That Support Community Expectations

GOAL 3 Improved Community Services Delivered That Support Community Expectations

GEARED2DRIVE PROGRAM

Geared2Drive continued in 2016-2017 with the support of The Barry Maney Group who provided a new Hyundai Accent giving 17 participants the opportunity to practice their driving skills. Coordinated and managed by the District Council of Grant, Geared2Drive is a learner driver program supporting young people in obtaining their provisional driver's licence. The program focuses on safe driving, risk management, and communication, with the goal of minimising the risks young drivers face on our roads. During 2016-2017 the program had a wonderful pool of eight volunteers who have supported participants to achieve now a program total of 1,500 driving hours.



1,500 DRIVING HOURS
HAVE BEEN ACHIEVED IN THE
GEARED2DRIVE PROGRAM
WITH THE ASSISTANCE
OF 8 VOLUNTEERS

COMMUNITY GRANTS

Council reviewed its Community Grants Scheme in 2016, and implemented the delivery of two rounds of funding to help support a broader range of community, sporting and hall committees in the District. A total of \$23,400 was awarded across 27 projects in both rounds.

Council continues to provide discretionary grant, donations and sponsorship for one off requests for assistance from not-for-profit organisations within the District and donated a total of \$125,000 across various sectors such as sport and recreation, culture and the arts, social security and welfare and tourism.

Major events and activities sponsored over the year included:

- Tour of the Great South Coast
- Port MacDonnell Bayside Festival
- Community New Year's Eve Event
- Life Line 'Care Ring'
- Life Line Suicide Bereavement Group
- Mount Gambier Junior Sporting Fund
- Mount Gambier Racing Club
- Kongorong Rodeo
- Generations in Jazz
- Mount Gambier City Band.

Council is proud to be a part of the Tertiary Health Grants Program, a community initiative of the City of Mount Gambier and the District Council of Grant. A donation of \$2,000 is provided to a worthy recipient to assist with their pathway towards University studies in the field of Health. The 2016 program focused on skill shortages in the medicine, health and allied health vocations.

GOAL 3 Improved Community Services Delivered That Support Community Expectations

VIDEO CONFERENCING EQUIPMENT

Successful funding through the Community Grant Funding Program made available by the Department of Planning, Transport and Infrastructure with support from the Motor Accident Commission, has enabled the Council to obtain video conferencing equipment for the District's Community Groups, Staff and Elected Members to access. Available at Council's Principal Office in Mount Gambier and the Port MacDonnell Community Complex the video conferencing equipment supports smart and simple ways for the community to undertake activities or access services, rather than travel by car, thus encouraging residents to spend less time on country roads.



COUNCIL REPRESENTATION

Council continues to be represented on various regional groups, including the following:

- City of Mount Gambier Junior Sports Assistance Fund
- Coorong and Limestone Coast Coastal Management Committee
- Glenelg River Shack Owners Advisory Group
- Group Training Employment
- Limestone Coast Bushfire Management Committee
- Limestone Coast Climate Adaptation Committee
- Limestone Coast Economic Development Group
- Limestone Coast Local Government Association Regional Planning Alliance Implementation Group
- Limestone Coast Local Government Association Regional Waste Management Steering Committee
- Limestone Coast Local Government Association Roads and Transport Management Group
- Limestone Coast Local Government Association Tourism Management Group
- Limestone Coast Zone Emergency Centre Committee
- Limestone Coast Zone Emergency Management Committee
- Mount Gambier and Districts Road Safety Group
- Mount Gambier and Districts Tertiary Health Education Grants Committee
- Regional Sport and Recreation Advisory Group

Council are part of other committees and groups in an Observer capacity.

REGIONAL HEALTH AND WELLBEING PLAN

The Regional Health and Wellbeing Plan is a joint initiative of the six Councils located in the Limestone Coast Local Government area. The five year plan is aimed at improving the health and wellbeing of the region's residents.

GOAL 3 Improved Community Services Delivered That Support Community Expectations

Council Officers have played an active role in the newly established Vulnerable Environments group; a forum whereby service providers and Local Government within the Limestone Coast can meet and discuss the different levels of assistance available to residents living in vulnerable situations, such as hoarding and squalor.

FREE CAMPING AND RV DUMP POINTS

Council assists visitors to the district by supporting 'Free Camping' at designated camping areas within the Council area. These areas are acceptable as overnight stays for self-contained recreational vehicles, motorhomes and caravans.

In collaboration with the Campervan and Motorhome Club of Australia, Council has installed a further two RV Dump Points within the Council area. One is located at the Carpenter Rocks Recreation Reserve; and the other is located at the Port MacDonnell Recreation Reserve.

Now with three RV Dump point within the district, tourists travelling in self-contained vehicles have a number of environmentally safe locations to choose from for disposing of wastewater.



GOAL 3 Improved Community Services Delivered That Support Community Expectations

PORT MACDONNELL COMMUNITY COMPLEX

The Port MacDonnell Community Complex provides excellent facilities to support social and business activities for residents and visitors to Port MacDonnell. The complex incorporates the Council Office, library, visitor information outlet, art gallery, maritime museum, Service SA rural agency, community meeting room, youth area, rural transaction service, volunteer information hub, disabled access toilet and kitchen facilities which are flexible to meet the needs of the community into the future.

Services offered include visitor information and souvenirs, free Wi-Fi and public use computers; banking agencies and EFTPOS cash withdrawals, Centrelink lodgement and boat ramp permits.

Community Programs

A number of community based programs were offered at the Port MacDonnell Community Complex.

- Council hosted a range of events across the District for National Seniors Month with a range of interests being catered for.
- Youth Week programs were offered when Council partnered with the City of Mount Gambier to better promote activities across both Council areas.
- Council hosted its annual morning tea for National Volunteers Week in May 2017 which was well attended by over 60 volunteers.
- The “Little Bang Discovery Club” from the National Library Science, Technology, Engineering and Mathematics Initiative, provided preschool aged children to use safe, everyday tools and materials to engage in discovery and investigation while carrying out simple experiments and observations.

VISITOR NUMBERS AT THE PORT MACDONNELL COMMUNITY COMPLEX



2016-17



2015-16



2014-15





Strong Leadership, Management & Delivery Of Transparent Council Services

GOAL 4 **Strong Leadership, Management & Delivery Of Transparent Council Services**

DEVELOPMENT SERVICES

Council's Environmental Services Department provide guidance and advice in the areas of planning and building. Development within the Council area can be in relation to building work; a change in the use of land; the sub-division of an allotment; the private construction or alteration of roads, streets or thoroughfares; prescribed mining or earthworks; creation of fortifications; and activities in relation to State and Local Heritage places.

COUNCIL'S DECISION MAKING STRUCTURE

Council meetings are held in the District Council of Grant Council Chambers, 324 Commercial Street West, Mount Gambier, on the first and third Monday of each month at 5.30pm. When the Monday is a Public Holiday, the Council meeting occurs on the following Wednesday of that week.

Meetings are open to the public and Council encourages attendance. Any individual wishing to bring a matter before Council is to put their request in writing to the Chief Executive Officer a minimum of seven working days prior to the meeting.

COUNCIL COMMITTEES

Key Council Committees are formed under the Local Government Act 1999 and the Development Act 1993 and include:

- Audit Committee
- Works Committee
- Mount Gambier Airport Advisory Committee
- Mount Gambier and District Saleyards Advisory Committee
- Planning and Development Committee
- Council Development Assessment Panel

GRANT DISTRICT COUNCIL DEVELOPMENT ASSESSMENT PANEL

In accordance with changes made to the Development Act 1993 during 2006-2007, all Councils in South Australia were required to establish a Council Development Assessment Panel (CDAP) for the purposes of acting as the "relevant authority" in respect to all development control matters within the respective Council areas.

The Development Assessment Panel considered and determined 12 Development Applications during 2016-2017. As such, members of the public are welcome to attend meetings.

Information on the Terms of Reference of the above Committees is available on Council's website or can be obtained on request from Council.

DELEGATIONS TO COUNCIL OFFICERS

Council has delegated responsibilities and powers to the Chief Executive Officer who may then, at any time, sub-delegate to appropriate Council Officers.



GOAL 4 Strong Leadership, Management & Delivery Of Transparent Council Services

The schedule of delegations was reviewed and adopted by Council on 20 March 2017, and is available for the public to view at the Council office.

COMMUNITY RANGERS

Community Rangers are responsible for animal management, animal and stock control, fire prevention, illegal dumping, litter control, road traffic matters, abandoned vehicles, boat ramp monitoring, illegal camping, the Little Blue Lake, Drum Muster, community education, other general compliance matters, and other related local government responsibilities and duties.

Animal management and control is carried out with the approval of the Dog and Cat Management Board, Council's Animal Management Plan and Council's By-laws which are periodically reviewed.

ANIMAL CONTROL

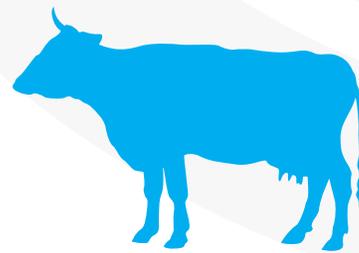
The number of dog complaints and dogs wandering at large have decreased, as has the incidence of dog attacks on other animals. The incidence of dog attacks on humans / harassment has also fortunately decreased.

Council continue to combat instances of dogs wandering at large and have continued to conduct more frequent township patrols. Instances of dog attacks and dogs wandering at large are responded to as expediently as resources allow.

As a result of investigations conducted into breaches of the Dog and Cat Management Act, Expiation numbers have reduced. Serious breaches of the Dog and Cat Management Act have resulted in a number of dogs having to be destroyed due to attacks on livestock and humans.

WANDERING STOCK

The number of incidents of stock being reported out on public roadways has remained steady. These incidents still appear to be attributed to the deterioration of rural fences and lack of maintenance.



NUMBER OF STOCK COMPLAINTS

26 **29**
2015-16

NUMBER OF ACCIDENTS INVOLVING WANDERING STOCK

1 **2**
2015-16

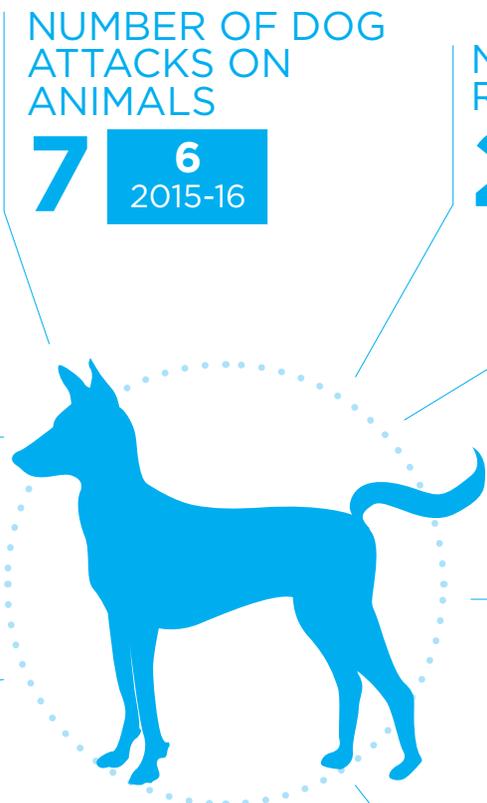
NUMBER OF STOCK IMPOUNDED

0 **25**
2015-16

NUMBER OF STOCK RETURNED TO OWNER

30 **120**
2015-16

GOAL 4 Strong Leadership, Management & Delivery Of Transparent Council Services



NUMBER OF
ATTACKS ON
HUMANS/
HARASSMENTS

5 **7**
2015-16

NUMBER OF DOG
ATTACKS ON
ANIMALS

7 **6**
2015-16

NUMBER OF
REGISTERED DOGS

2,668 **2,683**
2015-16

NUMBER OF
WANDERING DOG
REPORTS

20 **42**
2015-16

NUMBER OF DOGS
DESTROYED

8 **11**
2015-16

NUMBER OF
REGISTERED
BARKING DOG
COMPLAINTS

1 **4**
2015-16

NUMBER OF
DOGS RE-HOMED

7 **13**
2015-16

NUMBER OF
DOGS RETURNED
TO OWNER

20 **35**
2015-16

NUMBER OF DOGS
IMPOUNDED

40 **65**
2015-16

ILLEGAL DUMPING

Illegal dumping still remains a constant problem within the Council area.

51	NUMBER OF ILLEGAL DUMPING COMPLAINTS	51 2015-16
7	NUMBER OF ABANDONED VEHICLES	6 2015-16
9	NUMBER OF IMPOUNDED VEHICLES	5 2015-16
0	NUMBER OF EXPIATIONS ISSUED	1 2015-16

GOAL 4 Strong Leadership, Management & Delivery Of Transparent Council Services

FIRE PREVENTION

Council is responsible for fire prevention activities within the Council area, particularly with respect to hazards associated with the Fire Danger Season. Council work with landholders and the Country Fire Service for various matters including Greening and Curing data during the Fire Danger Season.

Council has continued to assist the CFS with work associated with the Limestone Coast Bushfire Management Area Plan.

The Environment Protection (Air Quality) Policy 2016 (Air Quality Policy) commenced on 23 July 2016. The Air Quality Policy now requires Council to manage burning activities in the Council area, particularly with respect to issuing Burning Permits in townships.

USE AND CONDITION OF PROPERTIES

Council continues to monitor and deal with a number of unsightly properties and/or the carrying out of illegal land use activities. Council has issued enforcement notices and where necessary has carried out required works, with the cost of these works being placed as a debt on the property.

Council is also able to expiate offences, and prosecute offenders through Court.

COUNCIL MANAGEMENT AND BUSINESS SYSTEMS

The Human Resource Framework continues to guide the application of sound human resource management principles across Council. Key focus is placed on the further development of systems and a suite of procedures encompassing these principles together with furthering the values based culture through promotion of the organisational values of 'Trust, Respect, Value.' Departmental structures and systems are continuing to be reviewed for efficiencies and effectiveness.

Council's aim is to provide an incident and injury free workplace for all employees, elected members, contractors, visitors and the public. During 2016-2017 Council's Work Health Safety systems have continued developing an emphasis on hazard management, together with monitoring of systems to ensure legislative compliance. 86% of the Work Health Safety KPI Action Plan was achieved.

Council is committed to a culture of fair treatment and Council's equal opportunity requirements are monitored by its Work Health Safety Committee which meets quarterly. The Discrimination, Bullying and Sexual Harassment Prevention Policy and Procedure was adopted in September 2016, and training was provided to staff on Workplace Behaviours.



282 ↑ FROM 264 APPLICATIONS
DEVELOPMENT APPLICATIONS

44 ↑ FROM 42 NEW DWELLINGS
NEW DWELLINGS

\$19,636,675 ↑ FROM \$13.6M VALUE OF APPLICATIONS
VALUE OF DEVELOPMENT APPLICATIONS

AVERAGE PROCESSING TIME FOR DEVELOPMENT APPLICATIONS

- 68** (24%) UP TO 1 WEEK ↓ FROM 2015-16
- 33** (12%) 1 - 2 WEEKS ↓ FROM 2015-16
- 51** (18%) 2 - 3 WEEKS ↑ FROM 2015-16
- 38** (13%) 3 - 4 WEEKS ↑ FROM 2015-16
- 92** (33%) OVER 4 WEEKS ↑ FROM 2015-16

GOAL 4 Strong Leadership, Management & Delivery Of Transparent Council Services

The Risk Management Plan and Framework provides an integrated approach to risk management. The implementation of newly acquired risk management software has commenced and will be progressed with a focus on the development of an operational and strategic risk register.

FOOD SAFETY

Council have a responsibility under the South Australia Food Act 2001 to ensure a high standard of food hygiene practices occur across all food businesses in the Council area. Council are proactive in monitoring food businesses through food safety inspections and assist the business owner through education and support.

Close relationships are maintained with neighbouring Council's environmental health staff to ensure continuity of regulatory enforcement throughout food businesses across the Limestone Coast.

Council were fortunate to secure two Food Safety Short Course this year, one in November 2016 and another in March 2017, both being offered to residents at no cost.

Council staff assisted TAFE SA in facilitating the short courses, which is designed for food handlers from both paid and volunteer food service activities. The well attended courses were held at the Port MacDonnell Community Complex. A close relationship with training providers, such as TAFE SA, allows Council the opportunity to influence training levels and topic specifics.





GOAL 5

**Sustainable Use,
Accessibility & Planned
Use Of Our Natural & Built
Environment**

GOAL 5 Sustainable Use, Accessibility & Planned Use Of Our Natural & Built Environment

COMMUNITY WASTEWATER MANAGEMENT SYSTEMS

In line with Council's Community Wastewater Management Systems (CWMS) Asset Management Plan, Council have undertaken capital upgrades and improvements to Council's six CWMS including pump station upgrades, electronic control systems to provide for remote access, and other works required to maintain our systems to the levels expected.

WASTE MANAGEMENT

Reducing waste to landfill and increasing recycling of waste in our District continues to be a priority and Council continue to encourage this with the ongoing issuing of vouchers to residents.

In October 2016, Council participated in the Garage Sale Trail program for the first time. This is a nationwide initiative, which encourages the idea of reusing rather than disposal of unwanted items via residents holding garage sales. In the Council area there were three household, two local businesses, one car-boot/market and two community group registered sales. Over 300 people took part on the day either through being a shopper or a seller. It is estimated that over 2,600 items were listed for sale on the day within the Council area, with over 50% of items sold.

The collection of drums through the DrumMuster Program has continued to be very successful and has seen a large number of eligible containers collected, processed and recycled for alternative use.

The DrumMuster initiative has social and economic benefits, has prevented waste from entering our landfills, and has been of significant benefit in improving environmental health and safety in our rural areas.

Council continues to explore shared services or collaboration opportunities with other local governments, in both South Australia and Victoria as well as investigating opportunities for the sharing of environmental service operations with other Council's in the Limestone Coast Region of South Australia.



50% OF ALL WASTE COLLECTED BY COUNCIL WAS DIVERTED FROM LANDFILL

56%
2015-16



OVER 1,100 TONNES OF RECYCLING COLLECTED:

29 TONNE OF E-WASTE

20 TONNE
2015-16

365 TONNE OF SCRAP METAL

385 TONNE
2015-16

82 TONNE OF CARDBOARD

60 TONNE
2015-16

OVER 870M³ OF GREEN WASTE

2,200M³
2015-16



OVER 7,350 CARS THROUGH THE GATES AT COUNCIL'S FIVE WASTE TRANSFER STATIONS

6,000
2015-16



People & Governance

People & Governance

ANNUAL ALLOWANCES

Council Member Annual Allowances are independently set by the Remuneration Tribunal. Elected Members are entitled to receive the following annual allowance as determined by the Remuneration Tribunal pursuant to Section 76 of the Local Government Act (amended each year with any CPI change) for performing and discharging their official functions and duties.

- **Mayor**
\$37,038 per annum
paid quarterly in advance
- **Deputy Mayor**
\$12,300 per annum
paid quarterly in arrears
- **Other Elected Members**
\$9,984 per annum
paid quarterly in arrears

Council Development Assessment Panel

- **Presiding Member**
\$250 per Meeting
\$60 per Teleconference Meeting
- **Independent Members**
\$200 per Meeting
\$50 per Teleconference Meeting

Audit Committee

- **Independent Member**
\$200 per Meeting

In addition to any allowance paid, Elected Members are also entitled to receive reimbursement for travel within the area of Council, and dependent care expenses associated with attendance at Council and Committee meetings.

Additional Support

Council make available to Elected Members the following facilities and support to assist them in fulfilling their official functions and duties:

- An iPad issued to Members, on the understanding that all equipment remains the property of Council, with Council provision of 12GB data over 12 months. The Member being responsible for any consumables and extra communication costs associated with this equipment.
- Council provides Members with an allowance of \$60 per month for telephone rental and call costs.

Council make available to the Mayor the following facilities and support:

- Council provide a vehicle (full private use) for the Mayor, with the vehicle to remain the property of Council, and with Council meeting all operational and replacement costs including costs of insurance, registration, servicing, tyres and minor expenses for the vehicle.
- Council are responsible for all fuel costs for the vehicle subject to the following:
 - » The Mayor to maintain a log book that will document all travel that is not related to the Mayors role, functions and duties.
 - » The private use component of the Mayor's vehicle is not to exceed 3,000kms of total annual usage.
 - » Any private usage that exceeds 3,000kms of total annual usage is to be invoiced to the Mayor for reimbursement, calculated by the number of kilometres exceeding 3,000kms of private use multiplied by the Australian Taxation Office travel reimbursement rate applicable at that time.

People & Governance

- » For purposes of annual usage period, this will be a period of twelve months following from adoption of this amended policy, and each subsequent 12 month period.

Council provide the Mayor with a mobile phone for business use with an allowance of \$1800. Where the Mayor elects to use his own personal mobile phone, an allowance of \$150 per month (payable in advance) covers business calls. The Mayor is also provided with a telephone rental allowance of \$720.

It is recognised that the Mayor's role requires him to meet with various government agencies, and businesses. The Mayor may seek reimbursement of entertainment expenses subject to the agreement of the Chief Executive Officer.

Procurement

Council's procurement activities aim to achieve advantageous outcomes by:

- Advancing and/or working within Council's economic, industrial, social and environmental policies and/or Agreements in accord with Councils Strategic Management Plan;
- Enhancing value for money by encouraging competition by ensuring non-discrimination in procurement and using competitive procurement processes;
- Promoting the use of resources in an efficient, effective and ethical manner;
- Making decisions with probity, accountability and transparency;
- Providing reasonable opportunity for competitive local businesses to supply to Council;
- Considering the impact of the service delivery approach on local businesses, observing National Competition Policy guidelines and associated legislation;

Below: Elected Members

Back, L-R: Cr Brian Collins, Cr Alan Hill, Cr Graham Slarks, Cr Greg Saunders, Cr Barry Kuhl
Front, L-R: Cr Bruce Bain, Cr Gillian Clayfield, Mayor Richard Sage, Cr Shirley Little, Cr Julie Reis



People & Governance

- Appropriately managing risk;
- Promoting compliance with all relevant legislation; and
- Advancing opportunities for creating or maintaining economic development and growth in the region and other opportunities to participate with other spheres of government, community groups and the private sector in service delivery.

ELECTOR REPRESENTATION REVIEW

Council undertook an Elector Representation review between April 2016 and April 2017. A Representation Options Paper was published for public consultation on 5 August 2016, whereby electors within the District Council of Grant were encouraged to make submissions on the Options Paper. No submissions were received from members of the public during the consultation period and a second period of public consultation was entered into from mid-December 2016 to mid-January 2017.

Again, no submissions were received. As a result, Council elected to make no changes

to its composition and elector representation arrangements and to maintain the status quo as follows:

- The principal member of Council will be a Mayor, elected by the community.
- The Council area will be divided into three wards, as per the existing ward structure.
- The existing ward names of Central, Tarpeena and Port MacDonnell will be retained.
- The future elected body of Council will comprise the Mayor and nine ward councillors.
- The Central Ward will be represented by seven ward councillors, the Tarpeena Ward will be represented by one ward councillor and the Port MacDonnell Ward will be represented by one ward councillor.

The table below shows a comparison of the elected representation quota for the District Council of Grant compared with similar size and type of Councils in South Australia.

COUNCIL	ELECTORS	ELECTED MEMBERS (INCL. MAYOR)	REPRESENTATION QUOTA
Northern Areas	3445	9	382
Coorong	3804	9	422
Tatiara	4532	10	453
Wakefield Regional	4775	10	477
Naracoorte Lucindale	5782	11	525
Grant	5441	10	544
Mallala	5819	10	581
Mid Murray	6377	10	637
Clare & Gilbert Valleys	6676	10	667
Renmark Paringa	6376	9	708

People & Governance

MEETING ATTENDANCE

Elected Members are part of the Council and attend Ordinary Council Meetings. In addition, nominated Elected Members are Members of Council Committees. For the 2016-2017 year, there were:

- 26 Ordinary Council Meetings
- 5 Council Development Assessment Panel (CDAP) Meetings
- 0 Works Committee Meetings
- 3 Mount Gambier Airport Advisory Committee Meetings
- 4 Mount Gambier and District Saleyards Advisory Committee Meetings
- 4 Audit Committee Meetings
- 2 Planning and Development Committee Meetings

COUNCIL	ELECTORS	ELECTED MEMBERS (INCL. MAYOR)	ATTENDANCE
Mayor Sage	Ordinary Council Airport Committee Saleyards Committee Audit Committee Planning & Development Committee	25 / 26 2 / 3 4 / 4 4 / 4 2 / 2	95%
Cr Bain	Ordinary Council CDAP Airport Committee Saleyards Committee Audit Committee	*22 / 26 4 / 5 1 / 3 2 / 4 3 / 4	80%
Cr Clayfield	Ordinary Council Planning & Development Committee	21 / 26 1 / 2	79%
Cr Collins	Ordinary Council Airport Committee Saleyards Committee Planning & Development Committee	*20 / 26 3 / 3 4 / 4 2 / 2	91%
Cr Hill	Ordinary Council Airport Committee Audit Committee Planning & Development Committee	23 / 26 2 / 3 4 / 4 2 / 2	91%
Cr Kuhl	Ordinary Council CDAP Saleyards Committee Planning & Development Committee	23 / 26 4 / 5 4 / 4 2 / 2	89%
Cr Little	Ordinary Council Airport Committee	25 / 26 3 / 3	97%
Cr Reis	Ordinary Council Airport Committee Saleyards Committee	*16 / 26 1 / 3 2 / 4	73%
Cr Saunders	Ordinary Council	*20 / 26	87%
Cr Slarks	Ordinary Council CDAP Saleyards Committee Audit Committee Planning & Development Committee	22 / 26 2 / 5 2 / 4 0 / 4 2 / 2	68%

* Reduced number of meetings due to approved leave of absence

People & Governance

ELECTED MEMBER TRAINING AND DEVELOPMENT

Council recognises the importance of providing useful, relevant, accessible and effective training opportunities for all Elected Members and supports the continual development of Elected Members through all mediums, including online training, short courses and conferences and in-house workshops throughout the year.

In the first half of each year, details of all available training opportunities for the coming financial year are presented to Elected Members for consideration. Elected Members are requested to outline which of the available training opportunities they would like to pursue. From this, an Elected Member Training Plan is developed and endorsed by Council prior to 30 June and is then included in the annual budget. Considerations prior to endorsement include, the subject matter and benefit to elected members and Council, cost of the training and the number of potential attendees, location of the training and associated travel expenses.

The table below shows an outline of training opportunities attended by Elected Members throughout 2016-2017.

DATE	NAME OF COURSE / TOPIC	METHOD OF DELIVERY	LOCATION
July 2016	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Adelaide
July 2016	Regional Development Australia Limestone Coast Regional Plan 2017-2020	Workshop	In-house
July 2016	Mayors and Chairpersons Residential	Conference	Victor Harbor
August 2016	Tourism Mount Gambier Strategic Plan	Workshop	In-house
August 2016	CEO Performance Appraisal	Workshop	In-house
September 2016	Local Government Association Roads and Works Conference	Conference (2 days)	Mount Gambier
September 2016	Piccanninie Ponds Eco-tourism Concept Planning	Workshop	In-house
September 2016	Local Government Association Governance Review	Meeting	Naracoorte
September 2016	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Adelaide
October 2016	Community Engagement Meeting - Tarpeena	Community Meeting	Tarpeena
October 2016	Saleyards and Economic Development	Workshop	In-house

People & Governance

DATE	NAME OF COURSE / TOPIC	METHOD OF DELIVERY	LOCATION
October 2016	Local Government Association Conference and Annual General Meeting	Conference	Adelaide
November 2016	Elector Representation Review	Workshop (#3)	In-house
November 2016	Works Department Review	Workshop	In-house
November 2016	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Mannum
November 2016	ICAC Awareness	Workshop	In-house (delivered by ICAC Commissioner)
January 2017	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Adelaide
January 2017	Rating Model Review	Workshop	In-house (delivered by consultant)
February 2017	Airport Infrastructure Project	Workshop (#2)	In-house
February 2017	Budget 2016-2017	Workshop (#1)	In-house
March 2017	Piccanninie Ponds Eco-tourism Concept Planning	Site visit and workshop	Piccanninie Ponds and in-house (delivered by consultants)
March 2017	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Adelaide
April 2017	Budget 2016-2017	Workshop (#2)	In-house
April 2017	Council Best Practice Showcase & Local Government Association Ordinary General Meeting	Meeting	Adelaide
May 2017	Budget 2016-2017	Workshop (#3)	In-house
May 2017	SA Regional Organisation of Councils and Local Government Association Board	Meeting	Goolwa
May 2017	Communication Framework, Saleyards Masterplan, Community Engagement	Workshop	In-house

People & Governance

CONFIDENTIALITY PROVISIONS

Council held 23 ordinary meetings and three special meetings for 2016-2017 with a total of 175 items being considered at these meetings.

During 2016-2017, Section 90(2) provisions of the Local Government Act 1999, which enables the exclusion of the public from Council meetings, were invoked on 37 occasions (21% of the total number of items considered). Section 91(7) provisions, which keep minutes confidential, were invoked on 37 occasions.

DATE	DESCRIPTION	NATURE OF CONFIDENTIALITY	HELD IN CONFIDENCE
4/7/16	Draft Industrial Land Review and Master Plan	90(3)(m) DPA proposal	No
18/7/16	Boat Ramp Fees - Port MacDonnell Offshore Angling Club	90(3)(h) Legal advice	No
1/8/16	Chief Executive Officer Performance Review	90(3)(a) Personal affairs	Yes
15/8/16	Closure and Sale of Road	90(3)(d) Commercial information (not a trade secret)	No
15/8/16	Chief Executive Officer Performance Review	90(3)(a) Personal affairs	Yes
4/7/16	Draft Industrial Land Review and Master Plan	90(3)(m) DPA proposal	No
18/7/16	Boat Ramp Fees - Port MacDonnell Offshore Angling Club	90(3)(h) Legal advice	No
1/8/16	Chief Executive Officer Performance Review	90(3)(a) Personal affairs	Yes
15/8/16	Closure and Sale of Road	90(3)(d) Commercial information (not a trade secret)	No
15/8/16	Chief Executive Officer Performance Review	90(3)(a) Personal affairs	Yes
5/9/16	Confidential Minutes of the Planning and Development Committee Meeting of Monday 29 August 2016	90(3)(m) DPA proposal	No
5/9/16	Mount Gambier and Districts Saleyards - Licence Application	90(3)(d) Commercial information (not a trade secret)	No
5/9/16	Chief Executive Officer Performance Review	90(3)(a) personal affairs	Yes
13/9/16	Chief Executive Officer Performance Review	90(3)(a) personal affairs	Yes
5/10/16	Building Regulatory Matters	90(3)(i) Litigation of Council or employee	Yes
7/11/16	Question Without Notice - Building Regulatory Matters	90(3)(i) Litigation of Council or employee	Yes
21/11/16	Purchase of Land	90(3)(b) Commercial advantage	Yes
5/12/16	Nomination for 2017 Australia Day Citizens Award	90(3)(a) personal affairs	No
5/12/16	Request for waiver of rates	90(3)(a) personal affairs	Yes

People & Governance

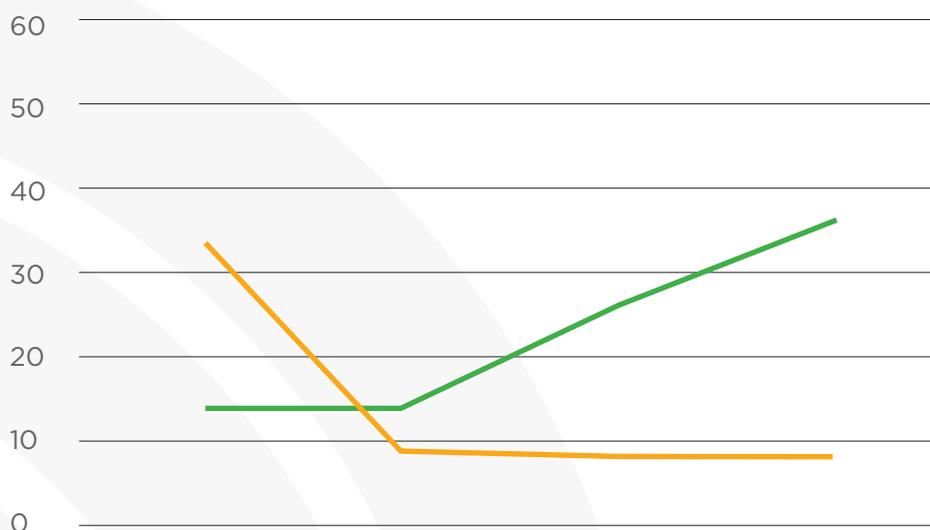
DATE	DESCRIPTION	NATURE OF CONFIDENTIALITY	HELD IN CONFIDENCE
5/12/16	Confidential Minutes of the Planning and Development Committee Meeting of Monday 28 November 2016	90(3)(m) DPA proposal	No
19/12/16	Closure and Sale Unnamed Road	90(3)(d) Commercial information (not a trade secret)	No
16/1/17	Possible Closing / Renting of Road Reserve	90(3)(d) Commercial information (not a trade secret)	No
16/1/17	Sale of Land for Non-Payment of Council Rates and Charges	90(3)(a) personal affairs	Yes
16/1/17	Donovans Landing Upgrade	90(3)(d) commercial information (not a trade secret)	No
16/1/17	Chief Executive Officer's Performance Appraisal	90(3)(a) Personal affairs	Yes
6/2/17	Chief Executive Officer's Performance Appraisal	90(3)(a) Personal affairs	Yes
14/2/17	Chief Executive Officer's Performance Appraisal	90(3)(a) Personal affairs	Yes
20/2/17	Minutes of the Special Meeting of Council Tuesday 14 February 2017	90(3)(a) Personal affairs	Yes
6/3/17	Council's Development Assessment Panel - Appointment of Independent Members	90(3)(a) personal affairs	No
7/3/17	Chief Executive Officer Employment Agreement	90(3)(a) Personal affairs	Yes
20/3/17	Possible Closing/Renting of Road Reserves	90(3)(g) No breach of law	No
20/3/17	Minutes of the Special Meeting of Council Tuesday 7 March 2017	90(3)(a) Personal affairs	Yes
18/4/17	Chief Executive Officer Performance Review	90(3)(a) Personal affairs	Yes
1/5/17	Rural and Urban Reseal Tender	90(3)(k) Tenders	No
1/5/17	Supply and Placement of Asphalt Tender	90(3)(k) Tenders	No
1/5/17	Proposed Industry Development Plan Amendment	90(3)(m) DPA proposal	Yes
1/5/17	Chief Executive Officer Performance Review	90(3)(a) personal affairs	Yes
15/5/17	Sale of Land for non-payment of Council Rates and Charges	90(3)(a) personal affairs	Yes
15/5/17	Sale of Land for non-payment of Council Rates and Charges	90(3)(a) personal affairs	Yes
5/6/17	Regional Economic Development - Limestone Coast Local Government Association	90(3)(d) Commercial information (not a trade secret)	No

People & Governance

Pre 2016-17 (carried over)			
19/8/13	Annual Performance Review of CEO	90(3)(a) personal affairs	Yes
19/5/14	Annual Performance Review of CEO	90(3)(a) personal affairs	Yes
6/7/15	Port MacDonnell Old Boatyard Land	90(3)(d) Commercial information (not a trade secret)	Yes
7/12/15	CEO Contract - Renewal Request	90(3)(a) Personal affairs	Yes
7/3/16	Chief Executive Officer Performance Review	90(3)(a) personal affairs	Yes
30/3/16	Chief Executive Officer Remuneration Appraisal	90(3)(a) personal affairs	Yes
2/5/16	Chief Executive Officer's Performance Appraisal	90(3)(a) Personal affairs	Yes
6/6/16	Building Regulatory Matters	90(3)(i) Litigation of Council or employee	Yes

The graph indicates the number of confidential orders made for the previous four years. Although the last 12 months saw an increase in the number of confidential items discussed at Council meetings, quite a number of these were in relation to the Chief Executive Officer's performance review, which must remain in confidence until the Chief Executive Officer is no longer employed at Council.

Comparison Chart 2013-2017



	2013-2014	2014-2015	2015-2016	2016-2017
Confidential Orders Made	14	14	27	37
Confidential Orders Carried Forward	32	9	8	8

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COUNCIL COMMITTEE	NUMBER OF MEETINGS	NUMBER OF ITEMS	ITEMS CONSIDERED 'IN CONFIDENCE'
Airport Advisory	3	10	0
Audit	4	20	0
Planning & Development	2	9	3
Saleyards Advisory	4	4	0
Works	0	0	0

INTERNAL REVIEW OF COUNCIL DECISIONS

Council is committed to open decision making processes and to providing access to a fair and objective procedure for the hearing of review of decisions. Council's Procedure for Review of Decisions has been adopted in accordance with Section 270 of the Local Government Act 1999 and applies to matters that are not resolved satisfactorily. A formal application or request for review of a decision will therefore initiate the internal review. The procedure applies to all formal requests for review of decisions under the Local Government Act, but not to requests for reviews made under other legislation (for example the Development Act or Freedom of Information requests) where separate specific procedures are already prescribed by that legislation.

In 2016-2017 there were no formal requests for an internal review of a decision received by District Council of Grant.

COMMUNITY LAND

Council currently has 13 Community Land Management Plans. These consist of five generic plans covering sporting grounds, parks, general community use, vacant land and emergency services land, and eight (8) individual plans adopted specifically for a particular parcel of land.

REGISTERS, CODES AND PRACTICES

The Local Government Act 1999 or the Local Government (Elections) Act 1999 requires Council to keep the following Registers, Codes of Conduct/Practice and Policies.

Registers

- Register of Interests (Members) - Section 68
- Register of Allowances and Benefits - Sections 79
- Register of Remuneration, Salaries and Benefits - Sections 105
- Register of Interests (Staff) - Sections 116
- Register of Community Land - Sections 207
- Register of Public Roads - Sections 231
- Register of By-Laws - Sections 252

Codes of Practice

- Code of Conduct for Council Members - Section 63
- Code of Practice - (Access to Council Meetings, Committees and Documents) - Section 92
- Code of Conduct for Employees - Section 110
- Code of Practice for Meeting Procedures Regulation 6(1)

Policies

The following are policies that are required by the Local Government Act 1999, to be available for inspection by the public and for purchase, on payment of a fee. Council also has a number of policies which are developed to assist Council with its work, however these policies are not legislative requirements under the Local Government Act 1999.

- Caretaker Policy
- Procurement Policy
- Elected Members Allowances and Support Policy

People & Governance

- Internal Control Policy
- Informal Gatherings Policy
- Internal Review of Council Decisions (Grievance Procedures)
- Order Making Policy
- Public Consultation Policy
- Selection of Road Names Policy
- Elected Members Training and Development Policy
- Elected Member Complaint Handling Policy

FREEDOM OF INFORMATION

Council publishes an updated Freedom of Information Statement on its website, in accordance with requirements of Section 9(1a) of the Freedom of Information Act 1991. Council is pleased to comply with the legislation and welcomes enquiries.

The District Council of Grant processed four Freedom of Information applications during 2016-2017. All four applications were granted partial access to the documents requested.





Annual Financial Statements

Annual Financial Statements



INDEPENDENT AUDITOR'S REPORT

To the members of the District Council of Grant

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a general purpose financial report, of the District Council of Grant (the Council), which comprises the Certification of Financial Statements on the annual statements giving a true and fair view of the financial position and performance, the Statement of Comprehensive Income, the Statement of Financial Position, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended 30 June 2017 and the notes comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial report of the Council is in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011*, including:

- (i) giving a true and fair view of the Council's financial position as at 30 June 2017 and of its performance and cash flows for the year then ended; and
- (ii) that the financial records kept by the Council are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Chief Executive Officer's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

The Chief Executive Officer of the Council is responsible for overseeing the Council's financial reporting process.

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Annual Financial Statements

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



JIM KEOGH
PARTNER

Signed on the 16th day of October 2017,
at 214 Melbourne Street, North Adelaide

Annual Financial Statements



INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE DISTRICT COUNCIL OF GRANT

We have audited the Internal Controls of the District Council of Grant (Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2016 to 30 June 2017 have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2016 to 30 June 2017. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

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Annual Financial Statements

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the Council has complied, in all material respects, with *Section 129(1)(b) of the Local Government Act 1999* in relation to Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2016 to 30 June 2017.

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



JIM KEOGH
PARTNER

Signed on the 16th day of October 2017
at 214 Melbourne Street, North Adelaide, South Australia, 5006

Annual Financial Statements

DISTRICT COUNCIL OF GRANT

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....
Trevor Smart
CHIEF EXECUTIVE OFFICER



.....
Richard Sage
MAYOR/COUNCILLOR

Date: 06/11/2017

Annual Financial Statements

DISTRICT COUNCIL OF GRANT

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2017

	Notes	2017 \$'000	2016 \$'000
INCOME			
Rates	2	9,104	8,407
Statutory charges	2	254	269
User charges	2	2,076	2,053
Grants, subsidies and contributions	2	2,162	1,644
Investment income	2	81	74
Reimbursements	2	204	101
Other income	2	573	394
Total Income		14,454	12,942
EXPENSES			
Employee costs	3	5,633	5,389
Materials, contracts & other expenses	3	4,059	3,831
Depreciation, amortisation & impairment	3	4,305	4,347
Finance costs	3	292	318
Total Expenses		14,289	13,885
OPERATING SURPLUS / (DEFICIT)		165	(943)
Asset disposal & fair value adjustments	4	(256)	(1,142)
Amounts received specifically for new or upgraded assets	2	824	466
Physical resources received free of charge	2	259	-
NET SURPLUS / (DEFICIT)		992	(1,619)
transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	(5,162)	(58,258)
Total Other Comprehensive Income		(5,162)	(58,258)
TOTAL COMPREHENSIVE INCOME		(4,170)	(59,877)

This Statement is to be read in conjunction with the attached Notes.

Annual Financial Statements

DISTRICT COUNCIL OF GRANT

STATEMENT OF FINANCIAL POSITION as at 30 June 2017

	Notes	2017 \$'000	2016 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	4,945	3,764
Trade & other receivables	5	1,305	581
Inventories	5	207	212
Total Current Assets		6,457	4,557
Non-current Assets			
Financial assets	6	248	112
Infrastructure, property, plant & equipment	7	115,142	121,103
Total Non-current Assets		115,390	121,215
Total Assets		121,847	125,772
LIABILITIES			
Current Liabilities			
Trade & other payables	8	1,482	854
Borrowings	8	484	449
Provisions	8	975	978
Total Current Liabilities		2,941	2,281
Non-current Liabilities			
Trade & Other Payables	8	-	-
Borrowings	8	4,619	5,007
Provisions	8	21	48
Total Non-current Liabilities		4,640	5,055
Total Liabilities		7,581	7,336
NET ASSETS		114,266	118,436
EQUITY			
Accumulated Surplus		35,320	34,373
Asset Revaluation Reserves	9	77,011	82,173
Other Reserves	9	1,935	1,890
TOTAL EQUITY		114,266	118,436

This Statement is to be read in conjunction with the attached Notes.

Annual Financial Statements

DISTRICT COUNCIL OF GRANT

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2017

Here list each individual change and the component of equity

	Notes	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
2017					
Balance at end of previous reporting period		34,373	82,173	1,890	118,436
Restated opening balance		34,373	82,173	1,890	118,436
Net Surplus / (Deficit) for Year		992	-	-	992
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment		-	(5,162)	-	(5,162)
Transfers between reserves		(45)	-	45	-
Balance at end of period		35,320	77,011	1,935	114,266
2016					
Balance at end of previous reporting period		36,262	140,431	1,620	178,313
Restated opening balance		36,262	140,431	1,620	178,313
Net Surplus / (Deficit) for Year		(1,619)	-	-	(1,619)
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	(58,258)	-	(58,258)
Transfers between reserves		(270)	-	270	-
Balance at end of period		34,373	82,173	1,890	118,436

This Statement is to be read in conjunction with the attached Notes

Annual Financial Statements

DISTRICT COUNCIL OF GRANT

STATEMENT OF CASH FLOWS

for the year ended 30 June 2017

	Notes	2017 \$'000	2016 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates - general & other		9,075	8,555
Fees & other charges		274	290
User charges		2,165	2,413
Investment receipts		144	13
Grants utilised for operating purposes		2,324	1,767
Reimbursements		224	111
Other revenues		1,988	241
<u>Payments</u>			
Employee costs		(5,697)	(5,378)
Materials, contracts & other expenses		(5,850)	(4,060)
Finance payments		(311)	(386)
Net Cash provided by (or used in) Operating Activities		4,336	3,566
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		824	466
Sale of replaced assets		913	744
Sale of surplus assets		(70)	-
Net disposal of investment securities		-	89
Repayments of loans by community groups		-	43
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(2,870)	(2,475)
Expenditure on new/upgraded assets		(1,546)	(1,358)
Loans made to community groups		(153)	-
Net Cash provided by (or used in) Investing Activities		(2,902)	(2,491)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from borrowings		100	-
<u>Payments</u>			
Repayments of borrowings		(353)	(433)
Net Cash provided by (or used in) Financing Activities		(253)	(433)
Net Increase (Decrease) in cash held		1,181	642
Cash & cash equivalents at beginning of period	11	3,764	3,122
Cash & cash equivalents at end of period	11	4,945	3,764

This Statement is to be read in conjunction with the attached Notes



Limestone Coast Local Government Association

Limestone Coast Local Government Association

The Limestone Coast Local Government Association is enacted pursuant to Section 43 of the Local Government Act 1999 as a Regional Subsidiary as prescribed by Schedule 2, subsection 12 of the Local Government Act 1999.

The Limestone Coast Local Government Association is a regional subsidiary body established by the seven Constituent Councils in the South East region of South Australia.

This is the abridged Audited Financial Statements of the Limestone Coast Local Government Association.

The District Council of Grant has no other subsidiaries.



Limestone Coast Local Government Association

Limestone Coast Local Government Association

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2017

	Note	2017 \$	2016 \$
Income			
Local Government Council Contributions	2	635,890	697,375
Other Contributions	2	229,313	352,806
Other Income	2	94,152	164,317
Project Income	2	794,787	693,300
Total Income		1,754,143	1,907,798
Expenses			
Operating Expenses	3	(201,469)	(260,033)
Salaries and Wages	4	(503,753)	(460,912)
Project Expenditure	5 & 5a	(1,087,339)	(1,215,307)
Total Expenses		(1,792,561)	(1,936,251)
Total Comprehensive Profit (Loss)		(38,418)	(28,453)

Limestone Coast Local Government Association

Limestone Coast Local Government Association

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2017

	Note	2017 \$	2016 \$
Assets			
Current Assets			
Cash and Cash Equivalents	6	864,031	864,432
Trade and other receivables	7	113,204	17,649
Total Current Assets		<u>977,235</u>	<u>882,081</u>
Total Assets		<u>977,235</u>	<u>882,081</u>
Liabilities			
Current Liabilities			
Trade and other payables	6	32,448	19,918
Staff Benefits	7	24,806	22,182
Other Liabilities	9	526,541	408,123
Total Current Liabilities		<u>583,795</u>	<u>450,223</u>
Total Liabilities		<u>583,795</u>	<u>450,223</u>
Net Assets		<u>393,440</u>	<u>431,858</u>
Member's Funds			
Accumulated surplus		393,440	431,858
Total Members Funds		<u>393,440</u>	<u>431,858</u>

Limestone Coast Local Government Association

Limestone Coast Local Government Association

STATEMENT OF CHANGES IN MEMBER FUNDS FOR THE YEAR ENDED 30 JUNE 2017

	Accumulated Surplus \$
2017	
Balance at the beginning of the year	431,860
Surplus for the year	(38,418)
Balance at the end of year	<u>393,441</u>
2016	
Balance at the beginning of the year	460,313
Surplus for the year	(28,453)
Balance at the end of year	<u>431,860</u>

Limestone Coast Local Government Association

Limestone Coast Local Government Association

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2017

	Note	2017 \$	2016 \$
Cash from operating activities			
Receipts from members		635,890	695,828
Other receipts		1,022,698	1,211,970
Payments to suppliers		(1,658,989)	(1,939,666)
Net cash provided from operating activities	11	<u>(401)</u>	<u>(31,868)</u>
Net increase in cash held		(401)	(31,868)
Cash at beginning of financial year		864,432	896,302
Cash at end of financial year	6	<u>864,031</u>	<u>864,434</u>

Limestone Coast Local Government Association

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 1: Statement of Significant Accounting Policies

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Local Government Act (1999). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected noncurrent assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on by the members of the committee.

(a) Comparatives

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Due to improvements in the coding of items in the general ledger, there have been classification changes to several income and expense accounts reflected in these financial statements for the 2016/17 financial year in comparison to the 2015/16 financial year. LCLGA has determined that it is not practical to restate comparative data to reflect these changes.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(c) Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

Limestone Coast Local Government Association

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

(f) Critical Accounting Estimates and Judgments

Key Estimates

(i) Impairment - General

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Revenue

Non-reciprocal grant revenue is recognised in the statement of comprehensive income when the association obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the association and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied. When grant revenue is received whereby the association incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Limestone Coast Local Government Association

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax (GST).

(h) Trade and other payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(i) Trade and other receivables

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Limestone Coast Local Government Association

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 2: Revenue	2017	2016
	\$	\$
Local Government Contributions		
City of Mount Gambier	178,369	195,570
District Council of Grant	77,283	85,070
Wattle Range Council	133,057	144,849
Naracoorte Lucindale Council	89,080	95,924
District Council of Robe	43,080	50,682
District Council of Tatiara	75,025	81,599
District Council of Kingston	39,996	43,681
Total	635,890	697,375
Project Income		
South Australian Tourism Commission	45,441	32,823
Office for Recreation & Sport	55,000	54,600
Local Government Association	88,997	88,726
Regional Development Australia	10,000	10,000
Road Safety Funding (Motor Accident Commission)	29,875	73,600
Funding Partner Contributions	-	93,057
Total	229,313	352,806
Other Income		
Interest Revenue	18,968	9,974
Funds Carried Forward	57,462	131,866
Sundry Income	17,722	22,477
Total	94,152	164,317
Other Project Income		
LGA SA	65,535	-
Keep Australia Beautiful	12,370	-
Motor Accident Commission	2,000	-
Federal Grants	708,700	693,300
Wattle Range Council	5,182	-
Office for Recreation & Sport	1,000	-
Total	794,787	693,300
Total Income	1,754,143	1,907,798

Limestone Coast Local Government Association

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 3: Other Operating Expenses

	2017	2016
	\$	\$
Advertising	8,230	11,328
Advocacy	-	5,581
Audit fees	2,750	2,650
Bank Charges	541	915
Chairperson's Allowance	8,000	8,000
Computing	6,354	27,851
Governance	8,804	20,846
Insurance	7,781	6,568
Legal Fees	2,430	-
Meeting Expenses	-	4,029
Minor Equipment	13,306	-
Motor Vehicle	48,126	53,203
Office Expenses	23,780	28,996
Rent	38,097	48,755
Seminars	-	3,215
Trade Shows	9,726	57,178
Training	4,671	303
Travel and Accommodation	18,873	22,307
Total	201,469	260,033

Note 4: Salaries and Wages

Salaries and Wages	452,244	419,466
Superannuation	42,296	35,981
Oncosts	6,589	5,465
Accrual movement	2,624	-
Total	503,753	460,912

Note 5: Project Expenditure

Admin	2,543	106,763
Other Projects	203,754	786,014
Road Safety	31,814	52,346
Star Club	21,729	53,924
Tourism	33,395	51,828
Waste	11,602	25,702
Planning	-	100,004
LGA Projects	-	38,726
Total	304,837	1,215,307

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Note 5a: Unbudgeted Project Expenditure

Admin	112	-
Other Projects	770,713	-
Road Safety	2,000	-
Star Club	1,245	-
Tourism	-	-
Waste	8,430	-
Total	782,502	-

Note 6: Cash and cash equivalents

	2017	2016
	\$	\$
Petty Cash	250	250
Cash at bank	203,460	864,182
Term Deposit	660,571	-
Total	864,031	864,432

Note 7: Trade and other receivables

Trade and Other Receivables	113,204	17,649
Total	113,204	17,649

Note 8: Trade and other Payables

Trade and other payables	20,642	11,456
GST Payable	4,958	325
PAYG Payable	6,848	7,388
Workers Compensation payable	-	749
Total	32,448	19,918

Note 9: Staff Benefits

Annual Leave Provision	24,806	22,182
Total	24,806	22,182

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 10: Unspent Project Funds

The unexpended funds reserve represent funds set aside for the future use on projects manage by the association

	2017	2016
Star Club Field Officer	\$	\$
Balance brought forward	38,453	38,453
Office for Recreation and Sport Expenses	4,000	-
	-	-
Project funds not expended at year end	<u>42,453</u>	<u>38,453</u>
Regional Waste Management		
Balance brought forward	50,124	-
Funding Contributions	-	50,124
Expenses	-	-
	-	-
Project funds not expended at year end	<u>50,124</u>	<u>50,124</u>
Planning		
Balance brought forward	65,004	65,004
Funding Contributions	-	-
Expenses	-	-
	-	-
Project funds not expended at year end	<u>65,004</u>	<u>65,004</u>
Tourism		
Balance brought forward	162,080	162,080
SATC Project Contribution	20,000	-
Expenses	-	-
	-	-
Project funds not expended at year end	<u>182,080</u>	<u>162,080</u>
Procurement		
Balance brought forward	7,000	7,000
Project Contribtuion	-	-
Expenses	-	-
	-	-
Project funds not expended at year end	<u>7,000</u>	<u>7,000</u>
Training		
Balance brought forward	3,000	3,000
Project Contribution	-	-
Expenses	-	-
	-	-
Project funds not expended at year end	<u>3,000</u>	<u>3,000</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 10: Unspent Project Funds (cont)

	2017	2016
Attraction & Retention	\$	\$
Balance brought forward	25,000	25,000
Project Contribution	-	-
Expenses	-	-
Project funds not expended at year end	<u>25,000</u>	<u>25,000</u>
Motor Accident Commission - Road Safety		
Balance brought forward	57,462	
Project Contribution	-	57,462
Expenses	<u>(57,462)</u>	-
Project funds not expended at year end	-	<u>57,462</u>
Rubble Royalty		
Balance brought forward	-	-
Project Contribution	45,894	-
Expenses	-	-
Project funds not expended at year end	<u>45,894</u>	<u>-</u>
Climate Change Project		
Balance Brought forward	-	-
DEWNR Contribution	63,000	-
RDA Contribution	37,986	-
Consultancy	-	-
Project funds not expended at year end	<u>100,986</u>	<u>-</u>
LC Collaborative		
Balance Brought forward	-	-
PIRSA Contribution	5,000	-
Transfer from accumulated surplus	-	-
Project funds not expended at year end	<u>5,000</u>	<u>-</u>
Total unspent funds reserves	<u>526,541</u>	<u>408,123</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 11: Reconciliation of cash flow from operations with surplus for year

	2017	2016
Net surplus for the year	\$ (38,418)	\$ (36,455)
<i>Changes in assets and liabilities</i>	-	-
(Increase)/decrease in trade and other receivables	(95,555)	(1,547)
Increase/(decrease) in trade and other payables	12,530	(21,816)
Increase/(decrease) in staff benefits	2,624	9,824
Increase/(decrease) in other liabilities	118,418	10,124
	<u>(401)</u>	<u>(39,870)</u>

Note 12: Financial Instruments

Details of the significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 1 Summary of Significant Account Policies.

Categorisation of Financial Instruments

	Note	2017		2016	
		Due < 1 Year	Due > 1 Year	Due < 1 Year	Due > 1 Year
Financial Liabilities		\$	\$	\$	\$
Trade and other Payables	6	20,642	-	11,456	-
Total Financial liabilities		20,642	-	11,456	-
Financial Assets					
Cash and cash equivalents	4	864,031	-	864,432	-
Total Financial Assets		864,031	-	864,432	-

Receivable and payable amounts disclosed exclude amounts relating to statutory receivables and payables.

The fair values disclosed in the table above have been based on cash and cash equivalents, trade and other receivables and trade and other payables short term instruments in a nature whose carrying value is equal to fair value.

I. Credit Risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligation that could lead to a financial loss to the association.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 12: Financial Instruments (cont)

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties and by investing surplus funds in financial institutions that maintain a high credit rating.

There is no collateral held by the association securing trade and other receivables.

ii. **Liquidity Risk**

Liquidity risk arises from the possibility that the association might accounting difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The association manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

No assets have been pledged as security for any liabilities.

iii. **Market Risk**

Exposure to interest rate risk arises on financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows.

The following table illustrates sensitives to the association's exposure to changes in interest rates.

	2017	2016		Carrying Value
	% Weighted Average Interest rate	Carrying Value	% Weighted Average Interest rate	
Financial liability:	\$	\$	\$	\$
Trade and other Payables	0.00%	20,642	0%	25,998
Financial Assets				
Cash at bank	0.00%	203,460	0%	994
LGFA Investment	1.80%	660,571	1.8%	160,629
Cash on hand	0.00%	250	0%	100

Note 13: Contingent Liabilities and Contingent Assets

At 30 June 2017, the association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 14: Capital Commitments

At 30 June 2017, the association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Note 15: Events after the end of the reporting period

Since the reporting date, there have been no events that would materially impact on the contents of this report.

Note 16: Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 17: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Limestone Coast Local Government Association

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017

Note 18: Related Party Transactions

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2017
	\$
Short term employee benefits incl. Allowanc	134,118
Post employment benefits	12,689

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2017	2016
under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,000 to \$150,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members. There were no transactions with other related parties.

Note 19: Association Details

The registered office of the association and principal place of business is;

Limestone Coast Local Government Association
Level 1, 9 Bay Road
Mount Gambier SA 5290

Limestone Coast Local Government Association

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STATEMENT BY MEMBERS OF THE COMMITTEE FOR THE YEAR ENDED 30 JUNE 2017

In the opinion of the committee, the Financial Statements comprising of the Statement of Financial Performance, Statement of Financial Position, Statement of Changes in Members' Funds, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2017 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



Mayor Erika Vickery
President
Date: 13th October 2017



Dominic Testoni
Executive Officer
Date: 13th October 2017

Limestone Coast Local Government Association

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STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2017

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2017, the Association's Auditor, Tim Muhlhausler has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3)



President
LC Local Government Association



Chief Executive Officer
District Council of Grant



Chief Executive Officer
City of Mount Gambier



Chief Executive Officer
Kingston District Council (Acting)



Chief Executive Officer
Naracoorte Lucindale Council



Chief Executive Officer
District Council of Robe



Chief Executive Officer
Tatiara District Council



Chief Executive Officer
Wattle Range Council





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